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# Department of Defense DIRECTIVE

March 18, 1996  
NUMBER 1225.7

ASD(RA)

SUBJECT: Reserve Component Facilities Programs and Unit Stationing

- References: (a) DoD Directive 1225.7, "Reserve Component Facilities Programs and Unit Stationing," November 8, 1991 (hereby canceled)
- (b) DoD Directive 1200.1, "Placement of Reserve Component Units in Local Communities," July 14, 1988 (hereby canceled)
- (c) Title 10, United States Code
- (d) Title 32, United States Code
- (e) DoD Instruction 4000.19, "Interservice and Intragovernmental Support," August 9, 1995
- (f) DoD Directive 5125.1, "Assistant Secretary of Defense for Reserve Affairs," March 2, 1994

## A. REISSUANCE AND PURPOSE

This Directive:

1. Reissues reference (a) and replaces reference (b) to update DoD policy, and assigns responsibilities for implementing references (c) and (d).
2. Provides guidance for administering the facilities and unit stationing programs of the National Guard (Army and Air) and the Reserves (Army, Marine Corps, Navy, and Air Force) (hereafter referred to collectively as "the Reserve components").
3. Establishes a Joint Service Reserve Component Facility Board in each State.
4. Provides guidance for placement of Reserve component units of the Military Departments in local communities.

## B. APPLICABILITY AND SCOPE

This Directive:

1. Applies to the Office of the Secretary of Defense (OSD) and to the Military Departments. The term Military Services, as used herein, refers to the Army, the Navy, the Air Force, the Marine Corps, and the Coast Guard (under agreement with the Department of Transportation when it is not operating as Military Service in the Navy).

2. Does not limit the rights of Governors of States to fix the location of units of the National Guard of the United States within their respective borders, as authorized by Section 104(a) of 32 U.S.C. (reference (d)) and Section 18234 of 10 U.S.C. (reference (c)).

### C. POLICY

It is DoD policy, subject to the overall national defense needs of the United States and the availability of appropriations, to:

1. Provide new and replacement facilities needed to support the missions of the Reserve components in the most economical manner to meet operational and training needs.
2. Execute an agreement that establishes the equities and obligations therein between the U.S. Government and each State, when a military construction project to be constructed on State-owned land is supported by a Federal contribution.
3. Maximize both joint construction and common-use areas within joint facilities when practical and economically advantageous.
4. Require the Military Departments to participate in a Joint Service Reserve Component Facility Board in every State, Territory, and the District of Columbia to ensure maximum practical joint construction for meeting Reserve component facility requirements.
5. Require the Army National Guard Joint Reserve Component Facility Board member appointed by the State Adjutant General be the recordkeeper for the board.
6. Require an active component to provide replacement facilities when it displaces a permanently housed Guard or Reserve unit or activity if the facilities from which the Guard and Reserve unit was displaced are needed to train for wartime missions. The active component shall provide replacement facilities consistent with current Reserve component criteria, the unit's training requirements for wartime missions, and authorized strength. Replacement facilities must be acceptable to the chief of the Reserve component of the unit being displaced and meet authorized space and functional area requirements.
7. Require adequate project scopes and cost estimates for Reserve component military construction budget submissions.
8. Acquire land only when there is a clearly demonstrated need.
9. Require the number of Reserve component units located or to be located in a local community to be no larger than the number that reasonably can be expected to be maintained at authorized or required strength in accordance with Section 18234(1) of reference (c).

10. Require that the manpower potential of the area to be reviewed to determine adequacy for meeting and maintaining authorized officer and enlisted strengths. Considered in the review shall be the number of persons living in the area who are qualified for membership in and have job skills required by those Reserve units, in accordance with Section 18234(1) of 10 U.S.C. (reference (c)).

11. Require the provisions of subsections C.8. and C.9., above, and C.12., below, and DoD Instruction 4000.19 (reference (e)) to be met before making expenditures for a Reserve component facility, in accordance with Sections 18233 and 18234 of reference (c).

12. Require any plan for placement of Reserve component units or facilities in a local community ensure the greatest practicable joint facility use, in accordance with Section 18234(2) of reference (c).

13. Require a Military Department, when formulating a plan for the allocation of a Reserve component unit to a local community, where one of its units did not exist, or when considering an increase in structure or number of existing units, to coordinate proposed locations with the Secretaries of the other Military Departments.

14. Require the Military Department, through command channels, to consider the advice of all military and civilian agencies concerned with Reserve component facilities, including the Joint Service Reserve Component Facility Boards.

15. Require the selection of a host Reserve Service and establishment of minimum standards for each Joint Reserve Base and/or Installation and/or Enclave. A Joint Reserve Base and/or Installation and/or Enclave is defined as having more than one Service or component.

16. Require an Inter-Service Support Agreement (ISSA), Memorandum of Understanding or Memorandum of Agreement as applicable (reference (e)), between host and tenant organizations on each Joint Reserve Base and/or Installation and/or Enclave. The ISSA must address:

- a. Support requirements to include what support will be provided on a reimbursable basis.
- b. The basis for determining reimbursement amounts, and the billing and payment process.
- c. The minimum standards established by the host Military Department in accordance with subsection C.15., above.
- d. All requirements above the host Military Department's minimum required standards.
- e. Pooling non-deployable support for maximum efficiencies.

f. The use of only one Federal civilian personnel office, security office, fire department, contracting office and base support office for each Joint Reserve Base and/or Installation unless a better value is available.

g. Methods to maximize value and life-cycle costs-effectiveness by privatizing or obtaining from municipalities services such as refuse collection and disposal, sewage treatment, water supply and treatment, fuel storage and supply, utilities, heating and cooling.

#### **D. RESPONSIBILITIES**

1. The Assistant Secretary of Defense for Reserve Affairs, under the Under Secretary of Defense for Personnel and Readiness, shall:

a. Be responsible for analyzing and developing policy, and promulgating plans, programs, actions, and taskings for Reserve component facilities and Joint Installations and/or Bases and/or Enclaves consistent with DoD Directive 5125.1 (reference (f)) and shall resolve cases when complete coordination may not be effected under subsections C.12. and C.16., above.

b. Ensure that the Military Services properly establish a host Reserve Service and provide adequate support to Joint Reserve Bases and/or Installations and/or Enclaves.

2. The Secretaries of the Military Departments shall:

a. Establish plans, programs, budgets, and accounting procedures to support facilities construction and maintenance programs; develop and maintain adequate management information systems to effectively control the use of appropriated funds for supporting approved facility programs; report design and construction progress; and provide required reports on Reserve component facilities, including a biennial Reserve Component Military Construction Unfunded Proposals Report.

b. Provide required facilities based on authorized strength of assigned units, quantity and type of equipment and supplies, and established facilities criteria, according to Section 1803 of 10 U.S.C. (reference (c)).

c. Require Reserve component chiefs to certify that Reserve component units have been approved for stationing and that unit total on-board strength for proposed Reserve component facilities is adequate to ensure full facility use. It shall be a requirement that the total actual onboard strength be a minimum of 75 percent of the total authorized strength prior to submission of the budget request to OSD. Waivers to this requirement may be granted by the Secretaries of the Military Departments or their designees.

d. Execute agreement and contribute Federal funds to the States for National Guard facilities consistent with applicable law and policy.

e. Issue licenses or permits for the use of Reserve component facilities by others, as authorized in Section 1803 of reference (c).

f. Approve operation and maintenance-funded minor construction, and maintenance and repair projects in accordance with applicable law.

g. Approve projects using funds specifically identified as minor construction in accordance with applicable law and DoD policy, including requirements for congressional committee notification.

h. Provide membership and implementing instructions for the Joint Service Reserve Component Facility Boards.

i. Coordinate with other Military Departments to ensure that placement of Reserve component units shall not adversely affect the ability of other Military Department Reserve component units to obtain or maintain the manpower necessary for them to achieve satisfactory personnel readiness levels and to ensure greatest practical use of any facility constructed or improved.


j. Ensure maximum use, maintenance and repair of existing facilities and coordination with other Military Services to determine availability and use of existing facilities and/or joint use of planned facilities.

k. Request approval of the Assistant Secretary of Defense for Economic Security for major land acquisitions.

l. Select the host Reserve Service and establish the minimum standards for each Joint Reserve Base and/or Installation and/or Enclave.

E. EFFECTIVE DATE

This Directive is effective immediately.



John P. White  
Deputy Secretary of Defense